#### **INCERGO S.A.**

#### **UNAUDITED FINANCIAL REPORT**

#### FOR THE HALF YEAR ENDED 30 JUNE 2023

CONTENTS	PAGES
Officers and Professional Advisers	3
Results Highlight	4
Consolidated Financial Statements for the Group	6

#### OFFICERS AND PROFESSIONAL ADVISERS

**The Board of Directors** Mr David Graham Callister, Class A Director and CEO

Mr Adrian John Knight, Class A Director Mr Taylor Darren Wesley, Class B Director Mr Etonde Charles, Class B Director

**Company registration number** B 228776

**Registered office** 25C boulevard Royal

L-2449 Luxembourg, Grand Duchy of Luxembourg

Auditors Horus Audit & Associes S.a.r.l

5, rue des Merovingiens L-8070 Bertrange

**Stock exchange listing** INCERGO S.A. is listed on:

• Vienna Direct Market (stock ticker ICG, ISIN LU1917297225)

## INCERGO S.A. RESULTS HIGHLIGHT AND OVERVIEW HALF YEAR ENDED 30 JUNE 2023

### REVIEW OF THE GROUP'S FINANCIAL PERFORMANCE AND FINANCIAL POSITION FOR THE HALF YEAR ENDED 30 JUNE 2023

Following its debut listing on Vienna Direct Market on 24th November 2022, Incergo S.A Group reported its first revenue of €1.4m through its wholly owned subsidiary, Vendo Ltd, a company based in the United Kingdom which owns and operates a franchisor business that provides streamlined corporate systems and services to customers and franchisees. Vendo Ltd was effectively acquired by the Group in October 2022. More details on Vendo Ltd can be found on its website https://www.pvcvendo.com/.

For the first six months ended 30 June 2023, the Group reported an operating EBIT loss of €0.1m, versus a loss of €20,000 in the prior year. EBIT generated by Vendo Limited for the first six months was €85,000 which was offset by higher operating costs incurred by the parent entity due to listing costs.

Net profit after tax was €0.4m which is mainly due a one-off non trading bargain purchase gain arising from acquisitions of its wholly owned subsidiary, Franchise International Group which includes the investment in Vendo Limited. Excluding this one-off gain, the net loss after tax for the first half ended 30 June 2023 was €0.2m.

The statutory financial statements for the period ended 30 June 2023 only represent the results for the companies in the Group from the date of acquisition.

#### **Earnings**

The key earnings metrics are as:

	1H2023 (€′000s)	1H2022 (€′000s)	Var (€′000s)	Var %
Revenue	1,450	-	1,450	NM
EBIT	(117)	(20)	(97)	NM
NPAT	380	(20)	400	NM

#### **Earnings Per Share:**

Basic for profit for the year attributable to ordinary members of the parent  From underlying profit	(3.2)	
From underlying profit	(3.2)	
Trom underlying profit	()	(0.4)
From non-trading profit	10.7	-
Total	7.5	(0.4)
Diluted for profit for the year attributable to ordinary members of the parent		
From underlying profit	(3.2)	(0.4)
From non-trading profit	10.7	-
Total	7.5	(0.4)

#### **Cash and Financial Position:**

As at 30 June 2023, the Group had cash on hand of €4,000 (end 2022: €4,000), due largely to net working capital inflow of €17,000 from drawdown of invoice financing, partly offset by operating expenses incurred by the parent entity, alongside a and tax payment of €20,000.

Net assets of the Group were €0.6m (2022: €0.2m).

# INCERGO S.A. RESULTS HIGHLIGHT AND OVERVIEW HALF YEAR ENDED 30 JUNE 2023

#### Financial Key Performance Indicators (KPIs)

The key financial metric that the Board has assessed itself on is the earnings per share ("EPS"). The Board endeavours to continue increasing shareholder value and returns. The Board will endeavour to grow EPS organically from our portfolio companies and growth through EPS accretive acquisitions.

#### STRENGTHS AND COMPETITIVE ADVANTAGES

The Group embraces a number of principles which the directors believe provide competitive advantage.

The Group is committed to maintaining the entrepreneurial spirit and unique culture of the businesses we acquire. So much of a company's value is wrapped up in its people and its unique idiosyncrasies – it is vital to preserve winning teams, and that special something, that made the company so attractive in the first place.

The Group's flat structure and nimble approach means that decisions can be made quickly based on changes to market conditions or client demands.

The Group is highly diversified across service offering, geography and sector vertical. As further acquisitions continue, this diversification will increase. One of the benefits of maintaining individual company autonomy is that each business is its own profit and cost centre and thus risk is hived down to that level.

David Graham Callister Chief Executive Officer

Incergo S.A

Approved by the Directors on 29 September 2023

#### Consolidated Statement of Comprehensive Income Half Year Ended 30 June 2023

		30 June 2023 (Unaudited)	30 June 2022 (Unaudited)	Increase / (Decrease)
	Notes	€′000	€′000	%
Continuing operations				
Revenue from contracts with customers		1,450	-	NM
Cost of sales		(1,269)		NM
Gross profit		181	-	NM
Administrative expenses		(298)	(20)	NM
Finance costs, net	3	(45)		100
Operating losses and before tax	4	(162)	(20)	NM
Income tax expense		_	-	-
Underlying losses after tax		(162)	(20)	NM
Non-trading items				
Gain from bargain purchase		542	-	100
Profit/(loss) for the half year		380	(20)	NM
Other comprehensive income				
Items that may be reclassified to profit or loss				
Foreign exchange differences on translation of foreign		11	-	100
Other comprehensive income for the period, net of tax		11		100
Total comprehensive income/(loss) for the period		391	(20)	NM
Basic earnings per share from underlying profit (€ cent) (a)	5	(3.2)	(0.4)	NM
Diluted earnings per share from underlying profit ( $\in$ cent) $^{(a)}$	5	(3.2)	(0.4)	NM
Basic earnings per share from total profit (€ cent) (a)	5	7.5	(0.4)	NM
Diluted earnings per share from total profit (€ cent) (a)	5	7.5	(0.4)	NM

<sup>(</sup>a) The weighted average number of ordinary shares and earnings per share for the half year ended 30 June 2022 have been adjusted retrospectively due to the completion of the share consolidation exercise in November 2022.

The Group had no non-controlling interests during the period. Both the profit for the period and the total comprehensive income for the period are wholly attributable to the equity holders of the Company.

NM - Not meaningful

### Consolidated Statement of Financial Position As at 30 June 2023

	Notes	30 June 2023 (Unaudited) €′000	31 December 2022 €′000
ASSETS			
Non-current assets			
Property, plant and equipment		115	-
Intangible assets		1,111	500
Investment			1
Total non-current assets		1,226	501
Current assets			
Cash and cash equivalents		4	4
Trade and other receivables	6	955	=
Inventories	7	21	-
Total current assets		980	4
Total assets		2,206	505
LIABILITIES			
Non-current liabilities			
Deferred tax liabilities		8	
Total non-current liabilities		8	
Current liabilities			
Loan and other borrowings	8	135	-
Trade and other payables	9	1,380	248
Current tax liabilities		42	7
Total current liabilities		1,557	255
Total liabilities		1,565	255
Net assets		641	250
EQUITY			
Share capital	10	1,012	1,012
Translation reserves		11	-
Retained earnings		(382)	(762)
Total equity		641	250

### Consolidated Statement of Changes in Equity Half Year Ended 30 June 2023

Share capital and premium	Translation reserves	Retained earnings	Total
€′000	€′000	€′000	€′000
1,012	-	(598)	414
-	-	(20)	(20)
-	-	(20)	(20)
1,012		(618)	394
1 012	_	(762)	250
1,012		(702)	230
-	-	380	380
-	11	-	11
-	11	380	391
1,012	11	(382)	641
	capital and premium  €′000  1,012	capital and premium       Translation reserves         €'000       €'000         1,012       -         -       -         1,012       -         1,012       -         -       -	capital and premium         Translation reserves         Retained earnings           €'000         €'000         €'000           1,012         -         (598)           -         -         (20)           -         -         (618)           1,012         -         (762)           -         -         380           -         11         -           -         11         -           -         11         -           -         11         380

#### Consolidated Statement of Cash Flows Half Year Ended 30 June 2023

Operating activities Profit/(loss) before income tax Adjustments for: Gain on bargain purchase of subsidiaries Operating cash flows before movements in working capital Increase in trade and other receivables Increase in trade and other payables Increase in trade and trade and trade and other payables Increase in trade and trade an	Haif Year Ended 30 June 2023		
Operating activities         €′000         €′000           Profit/(loss) before income tax         380         (20)           Adjustments for:         Cain on bargain purchase of subsidiaries         (542)         -           Operating cash flows before movements in working capital         (162)         (20)           Increase in trade and other receivables         (235)         -           Increase in trade and other payables         414         19           Cash used by operations         17         (1)           Income tax paid         (20)         -           Net cash generated from operating activities         (3)         (1)           Acquisition of subsidiaries, net of cash acquired         55         -           Net cash generated from investing activities         55         -           Net cash generated from investing activities         (52)         -           Net cash used in financing activities         (52)         -           Net cash used in financing activities         (52)         -           Net cash used in financing activities         (52)         -           Net increase in cash and cash equivalents         -         (1)           Cash and cash equivalents at beginning of the half year         4         5           Effect			
Profit/(loss) before income tax Adjustments for: Gain on bargain purchase of subsidiaries  Operating cash flows before movements in working capital Increase in trade and other receivables Increase in trade and other payables Increase		•	,
Adjustments for: Gain on bargain purchase of subsidiaries  Cperating cash flows before movements in working capital Increase in trade and other receivables Increase in trade and other payables Income tax paid Income tax paid Income tax paid Income tax paid Investing activities Acquisition of subsidiaries, net of cash acquired Investing activities Acquisition of subsidiaries, net of cash acquired Income tax paid Investing activities Investing activities Income tax paid Investing activities In	Operating activities		
Gain on bargain purchase of subsidiaries  Operating cash flows before movements in working capital Increase in trade and other receivables Increase in trade and other payables Increase in cash acquired Increase in cash and borrowings Increase in cash and cash equivalents Increase inc	Profit/(loss) before income tax	380	(20)
Operating cash flows before movements in working capital(162)(20)Increase in trade and other receivables(235)-Increase in trade and other payables41419Cash used by operations17(1)Income tax paid(20)-Net cash generated from operating activities(3)(1)Investing activities55-Acquisition of subsidiaries, net of cash acquired55-Net cash generated from investing activities55-Financing activities(52)-Repayments of loans and borrowings(52)-Net cash used in financing activities(52)-Net increase in cash and cash equivalents-(1)Cash and cash equivalents at beginning of the half year45Effect of foreign exchange rate charges	Adjustments for:		
Increase in trade and other receivables Increase in trade and other payables Income tax paid Income tax paid Income tax paid Income tax paid Incesting activities Investing activities Acquisition of subsidiaries, net of cash acquired Investing activities I	Gain on bargain purchase of subsidiaries	(542)	<u> </u>
Increase in trade and other payables  Cash used by operations Income tax paid (20) - Net cash generated from operating activities  Investing activities Acquisition of subsidiaries, net of cash acquired  Net cash generated from investing activities  Financing activities Repayments of loans and borrowings Repayments of loans and borrowings  Net cash used in financing activities  Net increase in cash and cash equivalents  Effect of foreign exchange rate charges  414 19 (1) (1) (20) - (3) (1)  (3) (1)	Operating cash flows before movements in working capital	(162)	(20)
Cash used by operations17(1)Income tax paid(20)-Net cash generated from operating activities(3)(1)Investing activities-Acquisition of subsidiaries, net of cash acquired55-Net cash generated from investing activities55-Financing activities(52)-Repayments of loans and borrowings(52)-Net cash used in financing activities(52)-Net increase in cash and cash equivalents-(1)Cash and cash equivalents at beginning of the half year45Effect of foreign exchange rate charges	Increase in trade and other receivables	(235)	-
Income tax paid (20) -  Net cash generated from operating activities (3) (1)  Investing activities  Acquisition of subsidiaries, net of cash acquired 55 -  Net cash generated from investing activities 55 -  Financing activities  Repayments of loans and borrowings (52) -  Net cash used in financing activities (52) -  Net increase in cash and cash equivalents (52) -  Cash and cash equivalents at beginning of the half year 4 5  Effect of foreign exchange rate charges	Increase in trade and other payables	414	19
Net cash generated from operating activities  Investing activities Acquisition of subsidiaries, net of cash acquired  Net cash generated from investing activities  Financing activities Repayments of loans and borrowings  Net cash used in financing activities  Net increase in cash and cash equivalents Cash and cash equivalents at beginning of the half year  Effect of foreign exchange rate charges  (3)  (1)  (3)  (1)  (5)  -  (5)  -  (1)  (1)  (1)	Cash used by operations	17	(1)
Investing activities Acquisition of subsidiaries, net of cash acquired  Net cash generated from investing activities  Financing activities Repayments of loans and borrowings  Net cash used in financing activities  Net increase in cash and cash equivalents Cash and cash equivalents at beginning of the half year  Effect of foreign exchange rate charges  Acquisition activities  (52)  -  (52)  -  (1)  Cash and cash equivalents at beginning of the half year  Effect of foreign exchange rate charges	Income tax paid	` '	
Acquisition of subsidiaries, net of cash acquired  Net cash generated from investing activities  Financing activities  Repayments of loans and borrowings  Net cash used in financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at beginning of the half year  Effect of foreign exchange rate charges  55  -  (52)  -  (1)  Cash and cash equivalents at beginning of the half year  -  Effect of foreign exchange rate charges	Net cash generated from operating activities	(3)	(1)
Acquisition of subsidiaries, net of cash acquired  Net cash generated from investing activities  Financing activities  Repayments of loans and borrowings  Net cash used in financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at beginning of the half year  Effect of foreign exchange rate charges  55  -  (52)  -  (1)  Cash and cash equivalents at beginning of the half year  -  Effect of foreign exchange rate charges	Investing activities		
Net cash generated from investing activities  Financing activities  Repayments of loans and borrowings  Net cash used in financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at beginning of the half year  Effect of foreign exchange rate charges		55	_
Financing activities Repayments of loans and borrowings  Net cash used in financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at beginning of the half year  Effect of foreign exchange rate charges  (52)  - (1)  Cash and cash equivalents at beginning of the half year			
Repayments of loans and borrowings (52) -  Net cash used in financing activities (52) -  Net increase in cash and cash equivalents - (1)  Cash and cash equivalents at beginning of the half year 4 5  Effect of foreign exchange rate charges	net cash generated near microsing activities		
Repayments of loans and borrowings (52) -  Net cash used in financing activities (52) -  Net increase in cash and cash equivalents - (1)  Cash and cash equivalents at beginning of the half year 4 5  Effect of foreign exchange rate charges	Financing activities		
Net cash used in financing activities(52)-Net increase in cash and cash equivalents-(1)Cash and cash equivalents at beginning of the half year45Effect of foreign exchange rate charges		(52)	-
Cash and cash equivalents at beginning of the half year  Effect of foreign exchange rate charges	Net cash used in financing activities		
Cash and cash equivalents at beginning of the half year45Effect of foreign exchange rate charges	Net increase in cash and cash equivalents	-	(1)
	Cash and cash equivalents at beginning of the half year	4	
Cash and cash equivalents at end of the half year 4	Effect of foreign exchange rate charges	-	
	Cash and cash equivalents at end of the half year	4	4

#### 1. GENERAL INFORMATION

Incergo S.A ("the Company") is a public limited company public limited liability company (société anonyme) domiciled and incorporated in Luxumburg (Company Registration Number B228.776). The registered office address 25C, boulevard Royal, L-2449 Luxembourg, Grand Duchy of Luxembourg.

The principal activity of the Company is that of investment holding that acquires companies that are master franchise businesses.

#### 2. ACCOUNTING POLICIES

#### (a) Statement of compliance with IFRS

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the EU and interpretations issued by the IFRS Interpretations Committee (IFRS IC) applicable to companies reporting in IFRS. The financial statements comply with IFRS as issued by the International Accounting Standards Board (IASB).

#### (b) Basis of preparation

This consolidated interim financial report for the half year reporting period ended 30 June 2023 has been prepared in accordance with the Disclosure Guidance and Transparency Rules of the Financial Conduct Authority and Accounting Standard IAS 34 *Interim Financial Reporting*, as adopted by the European Union.

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union (EU) and interpretations issued by the IFRS Interpretations Committee (IFRS IC) applicable to companies reporting in IFRS in conformity with the requirements of the Companies Act 2006. The financial statements comply with IFRS as issued by the International Accounting Standards Board (IASB).

This interim financial report does not include all the notes of the type normally included in an annual financial report.

These financial statements are presented in Euros.

#### (c) Critical estimates and critical judgements

The preparation of interim financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results might differ from these estimates.

In preparing these interim financial statements, the significant judgements made by management in applying the Group's accounting policies with the exception of changes in estimates that are required in determining the provision for income taxes and the critical estimates in the impairment of goodwill.

#### 3. FINANCE COSTS, NET

	Half year		
	2023	2022	
	£′000	£′000	
<u>Financial expense</u>			
Interest expense on borrowings	45	-	
Total Financial expense	45		

#### 4. PROFIT FOR THE HALF YEAR

Profit/ (loss) for the half year has been arrived at after charging:

	2023	2022
	€′000	€′000
Salaries and wages		
Salaries and wages	6	-
Directors' remuneration – Directors of the Company <sup>1</sup>	105	-
Total salaries and wages	111	-

<sup>1.</sup> The remuneration of the Key Management Personal, that have the authority and responsibility for planning, directing and controlling the activities of the Group includes the Directors and Chief Financial Officer and comprises short-term employment benefits and share-based payments. Share based payments amounted to €76,070 (2022: € NIL).

Half year

#### 5. EARNINGS PER SHARE

The earnings and weighted average number of ordinary shares used in the calculation of basic earnings per share are as follows:

	Ha	lf year
	2023	2022
	€′000	€′000
Basic and diluted earnings per share  Profit attributable to the ordinary equity holders of the company used in calculating basic earnings per share:		
From underlying loss	(162)	(20)
From non-underlying profit	542	
	380	(20)
	2023 Number ('000)	2022 Number ('000)
Weighted average number of ordinary shares for the purposes of basic earnings per share <sup>(a)</sup> Effect of dilutive potential ordinary shares from share options and convertible bonds	5,060	5,060
Weighted average number of ordinary shares for the purposes of diluted earnings per share	5,060	5,060

<sup>(</sup>a) The weighted average number of ordinary shares and earnings per share for the half year ended 30 June 2022 have been adjusted retrospectively due to the completion of the share consolidation exercise in November 2022.

#### 5. EARNINGS PER SHARE (continued)

A reconciliation of the profit attributable to ordinary equity holders and underlying profit attributable to ordinary equity holders is as follows:

Half year

		,
	2023 €′000	2022 €′000
Profit/ (loss) attributable to ordinary equity holders of the company Less:	380	(20)
Non-trading item (attributable to ordinary equity holders) Gain on bargain purchase of subsidiaries	(542)	-
Loss after tax from underlying operations attributable to ordinary equity holders of the company	(162)	(20)

#### 6. TRADE AND OTHER RECEIVABLES

	30 June 2023	31 December
	€′000	€′000
Trade receivables	483	-
Other debtors	9	-
Prepayments	45	=
Amounts owed by related parties *	418	-
	955	

<sup>\*</sup> It represents amount owed by Darren Taylor Holdings Limited, a company owed by the directors of Vendo Ltd. The amount is interest free and repayable on demand.

#### 7. INVENTORIES

		30 June 2023	31 December
		€′000	€′000
Finished goods		21	-
		21	-
	=		

#### 8. LOAN AND OTHER BORROWINGS

	<b>30 June 2023</b>	31 December
	€′000	€′000
Bank loans	135	-
	135	-

#### 9. TRADE AND OTHER PAYABLES

	30 June 2023	31 December
	€′000	€′000
Trade payables	392	=
Other taxation and social security	135	-
Other payables	853	248
	1,380	248

Other payables include invoice financing of €298,000 which are secured using both fixed and floating charge against certain group of Vendo Ltd's assets of €298,000.

#### 10. ISSUED CAPITAL

	Allotted and issued	Class	Nominal Value Euro	30 June 2023 €′000	<b>31 December 2022</b> €′000
Share capital	5,060,000	Ordinary	0.2	1,012	1,012

#### 11. BUSINESS COMBINATIONS

#### **2022 Acquisitions**

#### (a) Acquisition of subsidiaries

i) Franchise International S.A Group

On 2 Oct 2022, the Group acquired Franchise International S.A Group, which includes its investment in Vendo Ltd which owns and operates a franchisor business that provides streamlined corporate systems and services to customers and franchisees. The transaction has been accounted for by the acquisition method of accounting, with no consideration paid in cash.

	Franchise International Group	Total
Fair value of assets acquired	€′000	€′000
Property, plant and equipment	113	113
Intangibles	600	600
Trade and other receivables	485	485
Inventories	20	20
Cash and cash equivalents	55	55
Trade and other payables	(476)	(476)
Loans and borrowings	(187)	(187)
Income tax payable	(62)	(62)
Deferred tax liability	(6)	(6)
Net identifiable assets acquired at fair value	542	542
Less: Gain on bargain purchase	(542)	(542)
Total consideration	-	-

#### (b) Goodwill arising on acquisitions

Gain on bargain purchase of  $\mathfrak{E}$ 542,000 arose from the acquisition of Franchise International Group at lower than fair value of the net assets and recognised as part of non-trading income in the income statement.

#### (c) Impact of acquisitions on the results of the Group

Included in the revenue and profit after income tax for the half year were  $\le 1.4$ m and  $\le 41,000$  attributable to the additional business generated by the above acquisitions which had included a true up contribution since its date of acquisition on 2 October 2022.

#### 12. SUBSEQUENT EVENTS

Franchise International S.A was dissolved on 8 August 2023 in accordance with article 1865bis of the Luxembourg Civil Code. Following the divestment, all its assets and liabilities were transferred to the immediate holding company, Incergo S.A.

There was no impact of the divestment of the subsidiary in 2023 on the Statement of Financial Position, financial performance or cash flows of the Group for the period ended 30 June 2023. There was no gain/(loss) recognised on disposal in the Statement of Other Comprehensive Income.